# 2016

# (ᠬ) Federal Employee Vlewpoint Survey



### Annual Employee Survey (AES) Report

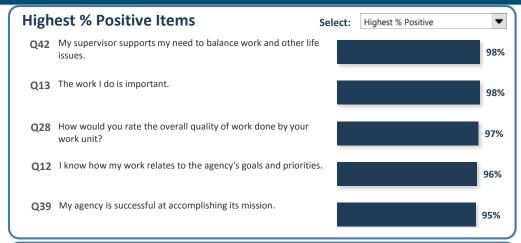
| FIELD PERIOD                      | May 3 - June 14, 2016 |
|-----------------------------------|-----------------------|
| SAMPLE OR CENSUS                  | CENSUS                |
| NUMBER OF SURVEYS<br>COMPLETED    | 53                    |
| NUMBER OF SURVEYS<br>ADMINISTERED | 109                   |
| RESPONSE RATE                     | 48.6%                 |

items identified as strengths (65% positive or higher)

2 items identified as challenges (35% negative or higher)

# Engagement Index Score 2016 ENGAGEMENT INDEX 83% LEADERS LEAD SUPERVISORS WORK EXPERIENCE 69% 90% 90%

### **National Endowment for the Arts**





|      |   |          |           |           | Neither      |              |              |          |          |           | Neither      |              |              |          |          |
|------|---|----------|-----------|-----------|--------------|--------------|--------------|----------|----------|-----------|--------------|--------------|--------------|----------|----------|
|      |   |          |           |           | Agree nor    |              |              |          |          |           | Agree nor    |              |              |          |          |
|      |   |          | Strongly  |           | Disagree/    |              |              |          | Strongly |           | Disagree/    |              |              |          |          |
|      |   |          | Agree/    |           | Fair/        |              | Strongly     |          | Agree/   |           | Fair/        |              | Strongly     |          | Do Not   |
|      |   |          | Very      |           | Neither      |              | Disagree/    |          | Very     |           | Neither      |              | Disagree/    |          | Know/    |
|      |   |          | Good/     | Agree/    | Satisfied    | Disagree/    | Very Poor/   |          | Good/    | Agree/    | Satisfied    | Disagree/    | Very Poor/   | Item     | No.      |
|      |   | Percent  | Very      | Good/     | nor          | Poor/        | Very         | Percent  | Very     | Good/     | nor          | Poor/        | Very         | Response | Basis to |
|      |   | Positive | Satisfied | Satisfied | Dissatisfied | Dissatisfied | Dissatisfied | Negative |          | Satisfied | Dissatisfied | Dissatisfied | Dissatisfied | Total**  | Judge    |
| Item | 2016 Item Text  | %        | %         | %         | %            | %            | %            | %        | N        | N         | N            | N            | N            | N        | N        |
|      | *I am given a real opportunity to   | 70       | 70        | 70        | 70           | 70           | 70           | 70       | IN       | IN        | IN           | IN           | IN           | IN       | IN       |
| 1    | , , ,   | 76.04%   | 21.94%    | 54.10%    | 9.14%        | 10.82%       | 4.00%        | 14.82%   | 11       | 29        | 5            | 6            | 2            | 53       | N/A      |
| -    | improve my skills in my organization.                                     | 76.04%   | 21.94%    | 54.10%    | 9.14%        | 10.82%       | 4.00%        | 14.82%   | 11       | 29        | 3            | 0            |              | 53       | IN/A     |
| 2    | I have enough information to do my job                                    | 88.63%   | 30.90%    | 57.72%    | 3.35%        | 8.02%        | 0.00%        | 8.02%    | 16       | 31        | 2            |              | 0            | 53       | N/A      |
| 3    | well.  I feel encouraged to come up with new                              | 00.03/0  | 30.30%    | 37.72/0   | 3.33/0       | 0.02/0       | 0.00%        | 0.02/0   | 10       | 31        |              | 4            | 0            | 33       | IN/A     |
| 3    |   | 87.19%   | 36.49%    | 50.70%    | 10.41%       | 0.00%        | 2.40%        | 2.40%    | 19       | 25        | 6            | 0            | 1            | 51       | N/A      |
| 4    | and better ways of doing things.  *My work gives me a feeling of personal | 67.13/0  | 30.4370   | 30.70%    | 10.41/6      | 0.00%        | 2.40%        | 2.40/0   | 13       | 23        | 0            | 0            | 1            | 31       | IN/A     |
| 4    | accomplishment.   | 93.01%   | 47.40%    | 45.61%    | 4.64%        | 2.34%        | 0.00%        | 2.34%    | 25       | 25        | 2            | 1            | 0            | 53       | N/A      |
| -    | *I like the kind of work I do.  | 93.48%   | 43.63%    | 49.85%    | 4.12%        | 2.40%        | 0.00%        | 2.40%    | 23       |           |              |              |              |          |          |
| 6    | I know what is expected of me on the                                      | 33.46/6  | 43.0370   | 43.6376   | 4.12/0       | 2.40/0       | 0.00%        | 2.4070   | 23       | 20        |              |              |              | J2       | IN/A     |
| 0    | job.  | 92.56%   | 46.75%    | 45.81%    | 7.44%        | 0.00%        | 0.00%        | 0.00%    | 25       | 24        | 4            | 0            | 0            | 53       | N/A      |
| 7    | When needed I am willing to put in the                                    | 32.30/6  | 40.7370   | 43.61/6   | 7.4470       | 0.0076       | 0.00%        | 0.0076   | 23       | 24        | <del>-</del> |              |              |          | IN/A     |
| '    |   | 94.97%   | 73.59%    | 21.38%    | 5.03%        | 0.00%        | 0.00%        | 0.00%    | 39       | 11        | 3            | 0            | 0            | 53       | N/A      |
| 8    | extra effort to get a job done. I am constantly looking for ways to do    | 34.3770  | 73.3370   | 21.3070   | 3.0370       | 0.0070       | 0.0070       | 0.0070   | 33       | 11        |              |              |              | 33       | IN/A     |
| °    | , ,   | 94.30%   | 63.44%    | 30.86%    | 5.70%        | 0.00%        | 0.00%        | 0.00%    | 33       | 17        | 3            | 0            | 0            | 53       | N/A      |
| 9    | my job better.  I have sufficient resources (for example,                 | 34.3076  | 03.4470   | 30.8076   | 3.70%        | 0.0076       | 0.00%        | 0.0076   | 33       | 17        |              |              |              |          | IN/A     |
| )    | people, materials, budget) to get my job                                  |          |           |           |              |              |              |          |          |           |              |              |              |          |          |
|      |   | 62.99%   | 19.51%    | 43.49%    | 16.47%       | 10.82%       | 9.72%        | 20.54%   | 10       | 23        | 9            | 6            | 5            | 53       | 0        |
| 10   | done. *My workload is reasonable.   | 75.45%   | 18.25%    | 57.20%    | 9.27%        | 11.17%       | 4.12%        | 15.28%   | 9        |           |              | _            |              |          |          |
| _    | *My talents are used well in the  | 73.43/0  | 10.2370   | 37.2070   | 3.2770       | 11.1770      | 4.12/0       | 13.2070  |          | 30        |              | 0            |              | 32       |          |
| 1    | workplace.  | 82.84%   | 25.41%    | 57.43%    | 7.72%        | 5.96%        | 3.47%        | 9.43%    | 13       | 29        | 4            | 3            | 2            | 51       | 0        |
| 12   | *I know how my work relates to the  | 02.0470  | 23.41/0   | 37.4370   | 7.7270       | 3.5670       | 3.4770       | 3.4370   | 13       | 23        | <del>_</del> |              |              | 31       |          |
| 12   | agency's goals and priorities.  | 95.98%   | 52.52%    | 43.46%    | 4.02%        | 0.00%        | 0.00%        | 0.00%    | 28       | 23        | 2            | 0            | 0            | 53       | 0        |
| 13   | *The work I do is important.  | 97.60%   | 58.90%    | 38.69%    | 2.40%        | 0.00%        | 0.00%        | 0.00%    | 31       |           | 1            |              |              |          |          |
| 14   | *Physical conditions (for example, noise                                  | 37.0070  | 20.3073   | 33.0370   |              | 3.3375       | 3.3070       | 5.5676   |          |           |              |              | J            | JE       |          |
| -    | level, temperature, lighting, cleanliness                                 |          |           |           |              |              |              |          |          |           |              |              |              |          |          |
|      | in the workplace) allow employees to                                      |          |           |           |              |              |              |          |          |           |              |              |              |          |          |
|      | perform their jobs well.  | 73.85%   | 32.82%    | 41.03%    | 10.73%       | 11.40%       | 4.02%        | 15.42%   | 17       | 22        | 6            | 6            | 2            | 53       | 0        |
| 15   | *My performance appraisal is a fair                                       | 1 2.00,0 | 2=:3=/3   | 1 = 100,0 |              |              |              |          |          |           |              |              | _            | 30       |          |
|      | reflection of my performance.   | 90.97%   | 50.08%    | 40.89%    | 1.68%        | 7.35%        | 0.00%        | 7.35%    | 27       | 21        | 1            | 4            | 0            | 53       | 0        |

| 16 | I am held accountable for achieving      |        |        |        |        |        |        |        |    |    |    |   |   |    |     |
|----|--|--------|--------|--------|--------|--------|--------|--------|----|----|----|---|---|----|-----|
|    | results.                                 | 94.97% | 46.91% | 48.06% | 3.35%  | 1.68%  | 0.00%  | 1.68%  | 25 | 25 | 2  | 1 | 0 | 53 | C   |
| 17 | I can disclose a suspected violation of  |        |        |        |        |        |        |        |    |    |    |   |   |    |     |
|    | any law, rule or regulation without fear |        |        |        |        |        |        |        |    |    |    |   |   |    |     |
|    | of reprisal.                             | 78.41% | 35.64% | 42.77% | 16.96% | 4.63%  | 0.00%  | 4.63%  | 16 | 20 | 8  | 2 | 0 |    |     |
| 18 | *My training needs are assessed.         | 63.53% | 26.77% | 36.76% | 14.57% | 11.86% | 10.03% | 21.89% | 13 | 19 | 8  | 6 | 5 | 51 | . 2 |
| 19 | *In my most recent performance           |        |        |        |        |        |        |        |    |    |    |   |   |    |     |
|    | appraisal, I understood what I had to do |        |        |        |        |        |        |        |    |    |    |   |   |    |     |
|    | to be rated at different performance     |        |        |        |        |        |        |        |    |    |    |   |   |    |     |
|    | levels (for example, Fully Successful,   |        |        |        |        |        |        |        |    |    |    |   |   |    |     |
|    | Outstanding)                             | 86.41% | 43.43% | 42.97% | 8.35%  | 0.00%  | 5.24%  | 5.24%  | 22 | 22 | 4  | 0 | 3 | 51 | . 2 |
| 20 | *The people I work with cooperate to     |        |        |        |        |        |        |        |    |    |    |   |   |    |     |
|    | get the job done.                        | 93.66% | 63.13% | 30.52% | 1.68%  | 2.34%  | 2.32%  | 4.67%  | 34 | 16 | 1  | 1 | 1 | 53 | N/A |
| 21 | *My work unit is able to recruit people  |        |        |        |        |        |        |        |    |    |    |   |   |    |     |
|    | with the right skills.                   | 63.52% | 23.49% | 40.04% | 18.29% | 12.61% | 5.58%  | 18.19% | 11 | 19 | 9  | 6 | 3 | 48 | 5   |
| 22 | *Promotions in my work unit are based    |        |        |        |        |        |        |        |    |    |    |   |   |    |     |
|    | on merit.                                | 65.11% | 30.96% | 34.15% | 19.89% | 7.72%  | 7.28%  | 15.00% | 14 | 16 | 9  | 4 | 3 | 46 | 7   |
| 23 | *In my work unit, steps are taken to     |        |        |        |        |        |        |        |    |    |    |   |   |    |     |
|    | deal with a poor performer who cannot    |        |        |        |        |        |        |        |    |    |    |   |   |    |     |
|    | or will not improve.                     | 43.94% | 25.19% | 18.75% | 23.24% | 20.05% | 12.77% | 32.82% | 9  | 7  | 9  | 8 | 5 | 38 | 15  |
| 24 | *In my work unit, differences in         |        |        |        |        |        |        |        |    |    |    |   |   |    |     |
|    | performance are recognized in a          |        |        |        |        |        |        |        |    |    |    |   |   |    |     |
|    | meaningful way.                          | 44.58% | 12.48% | 32.09% | 33.73% | 12.92% | 8.78%  | 21.69% | 5  | 14 | 16 | 6 | 4 | 45 | 8   |
| 25 | Awards in my work unit depend on how     |        |        |        |        |        |        |        |    |    |    |   |   |    |     |
|    | well employees perform their jobs.       | 51.54% | 23.26% | 28.28% | 35.37% | 6.54%  | 6.54%  | 13.09% | 10 | 13 | 17 | 3 | 3 | 46 | 7   |
| 26 | Employees in my work unit share job      |        |        |        |        |        |        |        |    |    |    |   |   |    |     |
|    | knowledge with each other.               | 91.16% | 44.41% | 46.74% | 4.09%  | 4.75%  | 0.00%  | 4.75%  | 24 | 24 | 2  | 2 | 0 | 52 | . 1 |
| 27 | The skill level in my work unit has      |        |        |        |        |        |        |        |    |    |    |   |   |    |     |
|    | improved in the past year.               | 69.38% | 30.57% | 38.80% | 25.41% | 5.21%  | 0.00%  | 5.21%  | 16 | 19 | 13 | 3 | 0 | 51 | . 2 |
| 28 | How would you rate the overall quality   |        |        |        |        |        |        |        |    |    |    |   |   |    |     |
|    | of work done by your work unit?          | 96.65% | 82.32% | 14.33% | 3.35%  | 0.00%  | 0.00%  | 0.00%  | 43 | 8  | 2  | 0 | 0 | 53 | N/A |
| 29 | *The workforce has the job-relevant      |        |        |        |        |        |        |        |    |    |    |   |   |    |     |
|    | knowledge and skills necessary to        |        |        |        |        |        |        |        |    |    |    |   |   |    |     |
|    | accomplish organizational goals.         | 87.10% | 27.78% | 59.32% | 10.54% | 2.36%  | 0.00%  | 2.36%  | 15 | 31 | 5  | 1 | 0 | 52 | 1   |
| 30 | *Employees have a feeling of personal    |        |        |        |        |        |        |        |    |    |    |   |   |    |     |
|    | empowerment with respect to work         |        |        |        |        |        |        |        |    |    |    |   |   |    |     |
|    | processes.                               | 61.23% | 13.49% | 47.74% | 15.30% | 18.46% | 5.01%  | 23.47% | 7  | 23 | 8  | 9 | 2 | 49 | 4   |
| 31 | Employees are recognized for providing   |        |        |        |        |        |        |        |    |    |    |   |   |    |     |
|    | high quality products and services.      | 65.18% | 26.29% | 38.89% | 15.09% | 13.30% | 6.43%  | 19.73% | 13 | 21 | 8  | 7 | 3 | 52 | C   |

| 32 | *Creativity and innovation are             |         |                 |         |        |        |        |         |    |     |    |    |   |    |     |
|----|--|---------|-----------------|---------|--------|--------|--------|---------|----|-----|----|----|---|----|-----|
|    | rewarded.                                  | 63.32%  | 26.87%          | 36.45%  | 22.66% | 9.27%  | 4.76%  | 14.03%  | 14 | 19  | 12 | 5  | 2 | 52 | 1   |
| 33 | *Pay raises depend on how well             |         |                 |         |        |        |        |         |    |     |    |    |   |    |     |
|    | employees perform their jobs.              | 30.35%  | 16.88%          | 13.47%  | 23.87% | 30.02% | 15.77% | 45.78%  | 6  | 5   | 9  | 12 | 6 | 38 | 13  |
| 34 | Policies and programs promote              |         |                 |         |        |        |        |         |    |     |    |    |   |    |     |
|    | diversity in the workplace (for example,   |         |                 |         |        |        |        |         |    |     |    |    |   |    |     |
|    | recruiting minorities and women,           |         |                 |         |        |        |        |         |    |     |    |    |   |    |     |
|    | training in awareness of diversity issues, |         |                 |         |        |        |        |         |    |     |    |    |   |    |     |
|    | mentoring)                                 | 61.98%  | 22.46%          | 39.52%  | 16.37% | 15.63% | 6.02%  | 21.66%  | 11 | 20  | 8  | 8  | 3 | 50 | 3   |
| 35 | *Employees are protected from health       |         |                 |         |        |        |        |         |    |     |    |    |   |    |     |
|    | and safety hazards on the job.             | 88.33%  | 38.66%          | 49.67%  | 9.95%  | 0.00%  | 1.72%  | 1.72%   | 20 | 26  | 5  | 0  | 1 | 52 | 1   |
| 36 | *My organization has prepared              |         |                 |         |        |        |        |         |    |     |    |    |   |    |     |
|    | employees for potential security           |         |                 |         |        |        |        |         |    |     |    |    |   |    |     |
|    | threats.                                   | 80.80%  | 29.90%          | 50.90%  | 7.53%  | 9.95%  | 1.72%  | 11.67%  | 15 | 27  | 4  | 5  | 1 | 52 | 0   |
| 37 | Arbitrary action, personal favoritism      |         |                 |         |        |        |        |         |    |     |    |    |   |    |     |
|    | and coercion for partisan political        |         |                 |         |        |        |        |         |    |     |    |    |   |    |     |
|    | purposes are not tolerated.                | 73.47%  | 35.09%          | 38.39%  | 15.10% | 9.59%  | 1.84%  | 11.43%  | 17 | 19  | 7  | 4  | 1 | 48 | 5   |
| 38 | Prohibited Personnel Practices (for        |         |                 |         |        |        |        |         |    |     |    |    |   |    |     |
|    | example, illegally discriminating for or   |         |                 |         |        |        |        |         |    |     |    |    |   |    |     |
|    | against any employee/applicant,            |         |                 |         |        |        |        |         |    |     |    |    |   |    |     |
|    | obstructing a person's right to compete    |         |                 |         |        |        |        |         |    |     |    |    |   |    |     |
|    | for employment, knowingly violating        |         |                 |         |        |        |        |         |    |     |    |    |   |    |     |
|    | veterans' preference requirements) are     |         |                 |         |        |        |        |         |    |     |    |    |   |    |     |
|    | not tolerated                              | 90.65%  | 47.90%          | 42.74%  | 7.23%  | 0.00%  | 2.13%  | 2.13%   | 20 | 18  | 3  | 0  | 1 | 42 | 10  |
| 39 | My agency is successful at                 |         |                 |         |        |        |        |         |    |     |    |    |   |    |     |
|    | accomplishing its mission.                 | 95.22%  | 52.63%          | 42.59%  | 2.40%  | 2.38%  | 0.00%  | 2.38%   | 27 | 23  | 1  | 1  | 0 | 52 | 0   |
| 40 | I recommend my organization as a good      |         |                 |         |        |        |        |         |    |     | _  | _  |   |    |     |
|    | place to work.                             | 85.61%  | 32.07%          | 53.55%  | 6.37%  | 5.68%  | 2.34%  | 8.02%   | 17 | 29  | 3  | 3  | 1 | 53 | N/A |
| 41 | I believe the results of this survey will  |         |                 |         |        |        |        |         |    |     |    |    |   |    |     |
|    | be used to make my agency a better         | .=      |                 |         |        |        |        |         | _  |     |    |    |   |    |     |
|    | place to work.                             | 47.91%  | 16.29%          | 31.62%  | 21.33% | 18.08% | 12.68% | 30.76%  | 7  | 14  | 10 | 8  | 6 | 45 | 8   |
| 42 | *My supervisor supports my need to         |         | /               |         | /      |        |        |         |    |     | _  |    |   |    |     |
|    | balance work and other life issues.        | 98.32%  | 63.82%          | 34.50%  | 0.00%  | 1.68%  | 0.00%  | 1.68%   | 34 | 18  | 0  | 1  | 0 | 53 | 0   |
| 43 | My supervisor provides me with             |         |                 |         |        |        |        |         |    |     |    |    |   |    |     |
|    | opportunities to demonstrate my            | 00 500  | <b>50.04</b> 6′ |         | 2 440/ |        |        | 4.000/  |    | 24  |    |    |   |    |     |
|    | leadership skills.                         | 92.56%  | 53.01%          | 39.55%  | 3.44%  | 0.00%  | 4.00%  | 4.00%   | 28 | 21  | 2  | 0  | 2 | 53 | 0   |
| 44 | *Discussions with my supervisor about      | 00.770/ | 46.4464         | 24 2501 | 0.250/ | 6.040/ | 4.070/ | 40.000/ | 2. | 4.0 |    |    |   |    |     |
|    | my performance are worthwhile.             | 80.77%  | 46.41%          | 34.36%  | 8.25%  | 6.91%  | 4.07%  | 10.98%  | 24 | 18  | 4  | 4  | 2 | 52 | 1   |

| 45 | My supervisor is committed to a         |        |        |        |        |        |       |        |    |    |    |   |   |    |       |
|----|---|--------|--------|--------|--------|--------|-------|--------|----|----|----|---|---|----|-------|
|    | workforce representative of all         |        |        |        |        |        |       |        |    |    |    |   |   |    |       |
|    | segments of society.                    | 86.51% | 53.42% | 33.09% | 11.66% | 0.00%  | 1.82% | 1.82%  | 26 | 16 | 6  | 0 | 1 | 49 | 4     |
| 46 | My supervisor provides me with          |        |        |        |        |        |       |        |    |    |    |   |   |    |       |
|    | constructive suggestions to improve my  |        |        |        |        |        |       |        |    |    |    |   |   |    |       |
|    | iob performance.                        | 81.75% | 40.58% | 41.17% | 10.58% | 5.92%  | 1.75% | 7.67%  | 20 | 21 | 6  | 3 | 1 | 51 | . 2   |
| 47 | *Supervisors in my work unit support    |        |        |        |        |        |       |        |    |    |    |   |   |    |       |
|    | employee development.                   | 81.81% | 46.04% | 35.77% | 7.83%  | 1.87%  | 8.49% | 10.36% | 23 | 18 | 4  | 1 | 4 | 50 | 3     |
| 48 | My supervisor listens to what I have to |        |        |        |        |        |       |        |    |    |    |   |   |    |       |
|    | say.                                    | 92.52% | 60.91% | 31.61% | 1.71%  | 1.71%  | 4.07% | 5.77%  | 32 | 16 | 1  | 1 | 2 | 52 |       |
| 49 | My supervisor treats me with respect.   | 94.23% | 68.48% | 25.75% | 1.71%  | 2.36%  | 1.71% | 4.07%  | 36 | 13 | 1  | 1 | 1 | 52 | . N/A |
| 50 | In the last six months, my supervisor   |        |        |        |        |        |       |        |    |    |    |   |   |    |       |
|    | has talked with me about my             |        |        |        |        |        |       |        |    |    |    |   |   |    |       |
|    | performance.                            | 85.02% | 53.32% | 31.70% | 6.82%  | 8.16%  | 0.00% | 8.16%  | 28 | 16 | 4  | 4 | 0 | 52 | N/A   |
| 51 | *I have trust and confidence in my      |        |        |        |        |        |       |        |    |    |    |   |   |    |       |
|    | supervisor.                             | 88.43% | 58.44% | 30.00% | 4.09%  | 3.41%  | 4.07% | 7.48%  | 31 | 15 | 2  | 2 | 2 | 52 | N/A   |
| 52 | *Overall, how good a job do you feel is |        |        |        |        |        |       |        |    |    |    |   |   |    |       |
|    | being done by your immediate            |        |        |        |        |        |       |        |    |    |    |   |   |    |       |
|    | supervisor?                             | 92.65% | 61.59% | 31.06% | 4.00%  | 1.68%  | 1.68% | 3.35%  | 33 | 16 | 2  | 1 | 1 | 53 | N/A   |
| 53 | *In my organization, senior leaders     |        |        |        |        |        |       |        |    |    |    |   |   |    |       |
|    | generate high levels of motivation and  |        |        |        |        |        |       |        |    |    |    |   |   |    |       |
|    | commitment in the workforce.            | 62.03% | 15.07% | 46.96% | 9.95%  | 18.84% | 9.18% | 28.02% | 8  | 25 | 5  | 9 | 5 | 52 | . 0   |
| 54 | My organization's senior leaders        |        |        |        |        |        |       |        |    |    |    |   |   |    |       |
|    | maintain high standards of honesty and  |        |        |        |        |        |       |        |    |    |    |   |   |    |       |
|    | integrity.                              | 65.34% | 22.13% | 43.21% | 22.69% | 8.47%  | 3.49% | 11.96% | 11 | 23 | 11 | 4 | 2 | 51 | . 2   |
| 55 | *Supervisors work well with employees   |        |        |        |        |        |       |        |    |    |    |   |   |    |       |
|    | of different backgrounds.               | 67.73% | 24.55% | 43.18% | 25.24% | 5.17%  | 1.86% | 7.03%  | 12 | 21 | 12 | 2 | 1 | 48 | 5     |
| 56 | *Managers communicate the goals and     |        |        |        |        |        |       |        |    |    |    |   |   |    |       |
|    | priorities of the organization.         | 74.15% | 15.48% | 58.67% | 12.04% | 6.46%  | 7.35% | 13.81% | 8  | 32 | 6  | 3 | 4 | 53 | 0     |
| 57 | *Managers review and evaluate the       |        |        |        |        |        |       |        |    |    |    |   |   |    |       |
|    | organization's progress toward meeting  |        |        |        |        |        |       |        |    |    |    |   |   |    |       |
|    | its goals and objectives.               | 63.91% | 16.22% | 47.69% | 17.84% | 12.06% | 6.20% | 18.26% | 7  | 21 | 7  | 5 | 3 | 43 | 10    |
| 58 | Managers promote communication          |        |        |        |        |        |       |        |    |    |    |   |   |    |       |
|    | among different work units (for         |        |        |        |        |        |       |        |    |    |    |   |   |    |       |
|    | example, about projects, goals, needed  |        |        |        |        |        |       |        |    |    |    |   |   |    |       |
|    | resources).                             | 61.83% | 16.42% | 45.41% | 19.29% | 12.86% | 6.02% | 18.88% | 8  | 23 | 10 | 6 | 3 | 50 | 3     |
| 59 | Managers support collaboration across   |        |        |        |        |        |       |        |    |    |    |   |   |    |       |
|    | work units to accomplish work           |        |        |        |        |        |       |        |    |    |    |   |   |    |       |
|    | obiectives.                             | 70.45% | 19.51% | 50.94% | 10.07% | 11.87% | 7.61% | 19.49% | 10 | 26 | 5  | 6 | 4 | 51 | . 2   |

| 60 | Overall, how good a job do you feel is   |        |        |        |        |        |        |        |    |    |    |    |    |    |     |
|----|--|--------|--------|--------|--------|--------|--------|--------|----|----|----|----|----|----|-----|
|    | being done by the manager directly       |        |        |        |        |        |        |        |    |    |    |    |    |    |     |
|    | above your immediate supervisor?         | 78.33% | 50.12% | 28.21% | 12.31% | 3.53%  | 5.84%  | 9.36%  | 27 | 14 | 6  | 2  | 3  | 52 | 1   |
| 61 | *I have a high level of respect for my   |        |        |        |        |        |        |        |    |    |    |    |    |    |     |
|    | organization's senior leaders.           | 63.40% | 27.04% | 36.36% | 16.09% | 13.14% | 7.38%  | 20.51% | 14 | 20 | 8  | 7  | 4  | 53 | 0   |
| 62 | Senior leaders demonstrate support for   |        |        |        |        |        |        |        |    |    |    |    |    |    |     |
|    | Work/Life programs.                      | 78.81% | 35.65% | 43.15% | 19.26% | 1.93%  | 0.00%  | 1.93%  | 16 | 21 | 8  | 1  | 0  | 46 | 7   |
| 63 | *How satisfied are you with your         |        |        |        |        |        |        |        |    |    |    |    |    |    |     |
|    | involvement in decisions that affect     |        |        |        |        |        |        |        |    |    |    |    |    |    |     |
|    | vour work?                               | 63.44% | 18.86% | 44.58% | 17.52% | 16.71% | 2.32%  | 19.03% | 10 | 24 | 10 | 8  | 1  | 53 | N/A |
| 64 | *How satisfied are you with the          |        |        |        |        |        |        |        |    |    |    |    |    |    |     |
|    | information you receive from             |        |        |        |        |        |        |        |    |    |    |    |    |    |     |
|    | management on what's going on in         |        |        |        |        |        |        |        |    |    |    |    |    |    |     |
|    | vour organization?                       | 56.80% | 14.93% | 41.88% | 19.11% | 21.76% | 2.32%  | 24.08% | 8  | 22 | 11 | 11 | 1  | 53 | N/A |
| 65 | *How satisfied are you with the          |        |        |        |        |        |        |        |    |    |    |    |    |    |     |
|    | recognition you receive for doing a      |        |        |        |        |        |        |        |    |    |    |    |    |    |     |
|    | good iob?                                | 68.13% | 22.86% | 45.27% | 11.49% | 17.03% | 3.35%  | 20.38% | 12 | 24 | 6  | 9  | 2  | 53 | N/A |
| 66 | *How satisfied are you with the policies |        |        |        |        |        |        |        |    |    |    |    |    |    |     |
|    | and practices of your senior leaders?    | 57.77% | 13.39% | 44.39% | 28.28% | 12.25% | 1.71%  | 13.95% | 7  | 23 | 15 | 6  | 1  | 52 | N/A |
| 67 | *How satisfied are you with your         |        |        |        |        |        |        |        |    |    |    |    |    |    |     |
|    | opportunity to get a better job in your  |        |        |        |        |        |        |        |    |    |    |    |    |    |     |
|    | organization?                            | 20.63% | 8.04%  | 12.58% | 27.22% | 32.09% | 20.06% | 52.15% | 4  | 7  | 15 | 17 | 10 | 53 | N/A |
| 68 | *How satisfied are you with the training |        |        |        |        |        |        |        |    |    |    |    |    |    |     |
|    | you receive for your present job?        | 56.20% | 24.17% | 32.02% | 24.97% | 14.84% | 4.00%  | 18.84% | 12 | 17 | 14 | 8  | 2  | 53 | N/A |
| 69 | *Considering everything, how satisfied   |        |        |        |        |        |        |        |    |    |    |    |    |    |     |
|    | are you with your job?                   | 86.30% | 30.23% | 56.07% | 5.68%  | 8.02%  | 0.00%  | 8.02%  | 16 | 30 | 3  | 4  | 0  | 53 | N/A |
| 70 | *Considering everything, how satisfied   |        |        |        |        |        |        |        |    |    |    |    |    |    |     |
|    | are you with your pay?                   | 76.07% | 24.45% | 51.62% | 8.47%  | 11.37% | 4.09%  | 15.46% | 13 | 27 | 5  | 6  | 2  | 53 | N/A |
| 71 | Considering everything, how satisfied    |        |        |        |        |        |        |        |    |    |    |    |    |    |     |
|    | are you with your organization?          | 86.95% | 30.86% | 56.09% | 5.68%  | 7.38%  | 0.00%  | 7.38%  | 16 | 30 | 3  | 4  | 0  | 53 | N/A |
| 79 | How satisfied are you with the following |        |        |        |        |        |        |        |    |    |    |    |    |    |     |
|    | Work/Life programs in your agency?       |        |        |        |        |        |        |        |    |    |    |    |    |    |     |
|    | Telework                                 | 89.96% | 45.61% | 44.34% | 2.43%  | 7.61%  | 0.00%  | 7.61%  | 23 | 23 | 1  | 4  | 0  | 51 | 1   |
| 80 | How satisfied are you with the following |        |        |        |        |        |        |        |    |    |    |    |    |    |     |
|    | Work/Life programs in your agency?       |        |        |        |        |        |        |        |    |    |    |    |    |    |     |
|    | Alternative Work Schedules (AWS)         | 90.92% | 55.71% | 35.21% | 5.27%  | 3.81%  | 0.00%  | 3.81%  | 13 | 8  | 1  | 1  | 0  | 23 | 0   |

| 81 | How satisfied are you with the following |        |        |        |        |       |       |       |   |   |   |   |   |    |   |
|----|--|--------|--------|--------|--------|-------|-------|-------|---|---|---|---|---|----|---|
|    | Work/Life programs in your agency?       |        |        |        |        |       |       |       |   |   |   |   |   |    | 1 |
|    | Health and Wellness Programs (for        |        |        |        |        |       |       |       |   |   |   |   |   |    | 1 |
|    | example, exercise, medical screening,    |        |        |        |        |       |       |       |   |   |   |   |   |    | 1 |
|    | quit smoking programs)                   | 91.15% | 51.76% | 39.39% | 8.85%  | 0.00% | 0.00% | 0.00% | 5 | 4 | 1 | 0 | 0 | 10 | 0 |
| 82 | How satisfied are you with the following |        |        |        |        |       |       |       |   |   |   |   |   |    | 1 |
|    | Work/Life programs in your agency?       |        |        |        |        |       |       |       |   |   |   |   |   |    | 1 |
|    | Employee Assistance Program (EAP)        | 78.72% | 25.52% | 53.20% | 21.28% | 0.00% | 0.00% | 0.00% | 2 | 5 | 2 | 0 | 0 | 9  | 1 |
| 83 | How satisfied are you with the following |        |        |        |        |       |       |       |   |   |   |   |   |    | 1 |
|    | Work/Life programs in your agency?       |        |        |        |        |       |       |       |   |   |   |   |   |    | 1 |
|    | Child Care Programs (for example,        |        |        |        |        |       |       |       |   |   |   |   |   |    | 1 |
|    | daycare, parenting classes, parenting    |        |        |        |        |       |       |       |   |   |   |   |   |    | 1 |
|    | support groups)                          | 84.50% | 53.50% | 31.00% | 15.50% | 0.00% | 0.00% | 0.00% | 3 | 2 | 1 | 0 | 0 | 6  | 0 |
| 84 | How satisfied are you with the following |        |        |        |        |       |       |       |   |   |   |   |   |    | 1 |
|    | Work/Life programs in your agency?       |        |        |        |        |       |       |       |   |   |   |   |   |    | 1 |
|    | Elder Care Programs (for example,        |        |        |        |        |       |       |       |   |   |   |   |   |    |   |
|    | support groups. speakers)                | 70.57% | 41.15% | 29.43% | 29.43% | 0.00% | 0.00% | 0.00% | 1 | 1 | 1 | 0 | 0 | 3  | 0 |