Item	Item Text	Percent Positive %	Strongly Agree/ Very Good/ Very Satisfied %	Agree/ Good/ Satisfied %	Neither Agree nor Disagree/ Fair/ Neither Satisfied nor Dissatisfied %	Disagree/ Poor/ Dissatisfied %	Strongly Disagree/ Very Poor/ Very Dissatisfied %	Percent Negative %	Strongly Agree/ Very Good/ Very Satisfied N	Agree/ Good/ Satisfied N	Neither Agree nor Disagree/ Fair/ Neither Satisfied nor Dissatisfied N	Disagree/ Poor/ Dissatisfied N	Strongly Disagree/ Very Poor/ Very Dissatisfied N	Item Response Total** N	Do Not Know/ No Basis to Judge N
1	*I am given a real opportunity to														
	improve my skills in my														
	organization.	54.7%	24.4%	30.3%	20.6%	14.6%	10.1%	24.6%	18	21	14	9	6	68	N/A
2	I have enough information to do my														
	job well.	75.4%	26.7%	48.7%	6.6%	10.5%	7.5%	18.0%	19	34	4	7	4	68	N/A
3	I feel encouraged to come up with new and better ways of doing things.	63.4%	33.8%	29.6%	10.5%	11.8%	14.3%	26.1%	24	21	7	7	9	68	N/A
4	My work gives me a feeling of														
	personal accomplishment.	80.7%	48.8%	31.9%	7.4%	6.3%	5.7%	11.9%	34	22	5	4	3	68	N/A
5	I like the kind of work I do.	81.5%	46.1%	35.4%	11.7%	4.8%	2.0%	6.8%	31	26	7	3	1	68	N/A
6	I know what is expected of me on														
	the job.	82.8%	52.6%	30.1%	10.3%	1.8%	5.1%	6.9%	36	21	7	1	3	68	N/A
7	When needed I am willing to put in the extra effort to get a job done.	95.6%	81.2%	14.4%	1.3%	3.1%	0.0%	3.1%	55	9	1	2	0	67	N/A
8	I am constantly looking for ways to														
	do my job better.	89.1%	67.5%	21.6%	7.8%	3.1%	0.0%	3.1%	46	14	5	2	0	67	N/A
9	I have sufficient resources (for														
	example, people, materials, budget)														
	to get my job done.	53.7%	12.0%	41.6%	21.0%	15.4%	9.9%	25.3%	8	28	14	11	7	68	0
10	*My workload is reasonable.	51.8%	12.7%	39.1%	23.8%	13.8%	10.6%	24.4%	8	27	16	10	7	68	0
11	*My talents are used well in the														
	workplace.	70.2%	24.0%	46.2%	8.9%	13.7%	7.2%	20.9%	16	32	5	9	4	66	1
12	*I know how my work relates to the														
	agency's goals.	97.5%	54.9%	42.6%	0.0%	2.5%	0.0%	2.5%	37	28	0	2	0	67	1
13	The work I do is important.	91.3%	61.0%	30.4%	6.6%	0.0%	2.0%	2.0%	42	20	4	0	1	67	0

14	Physical conditions (for example,														
	noise level, temperature, lighting,														
	cleanliness in the workplace) allow														
	employees to perform their jobs														
	well.														
		82.6%	37.8%	44.7%	7.3%	4.1%	6.0%	10.1%	26	30	5	3	4	68	0
15	My performance appraisal is a fair														
	reflection of my performance.														
		86.6%	57.2%	29.4%	10.2%	0.0%	3.2%	3.2%	38	20	6	0	2	66	2
16	I am held accountable for achieving														
	results.	92.2%	49.6%	42.6%	5.2%	1.3%	1.2%	2.6%	34	28	3	1	1	67	0
17	*I can disclose a suspected violation														
	of any law, rule or regulation														
	without fear of reprisal.														
		70.0%	31.2%	38.8%	16.8%	3.6%	9.7%	13.3%	21	26	12	2	5	66	2
18	My training needs are assessed.	51.1%	18.6%	32.5%	15.9%	21.5%	11.5%	33.0%	12	23	11	14	7	67	0
19	In my most recent performance														
	appraisal, I understood what I had														
	to do to be rated at different														
	performance levels (for example,														
	Fully Successful, Outstanding).														
		82.0%	48.0%	34.0%	4.5%	4.6%	8.9%	13.5%	32	22	3	3	5	65	3
20	*The people I work with cooperate														
	to get the job done.	89.0%	57.0%	31.9%	6.9%	2.4%	1.8%	4.2%	40	21	4	2	1	68	N/A
21	My work unit is able to recruit														
	people with the right skills.	55.8%	14.2%	41.6%	26.5%	7.1%	10.6%	17.7%	10	27	17	5	6	65	2
22	Promotions in my work unit are														
	based on merit.	49.9%	17.6%	32.3%	30.3%	8.5%	11.2%	19.7%	12	21	20	5	6	64	4
23	In my work unit, steps are taken to														
	deal with a poor performer who														
	cannot or will not improve.														
		38.5%	13.2%	25.3%	36.1%	10.5%	15.0%	25.5%	8	14	20	7	9	58	10

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24	*In my work unit, differences in														
	performance are recognized in a														
	meaningful way.	36.0%	12.8%	23.2%	34.0%	16.3%	13.7%	30.0%	8	15	19	10	8	60	8
25	Awards in my work unit depend on														
	how well employees perform their														
	jobs.	45.7%	18.8%	26.9%	31.0%	7.5%	15.8%	23.3%	11	18	18	5	9	61	7
26	Employees in my work unit share														
	job knowledge with each other.														
		88.2%	49.5%	38.7%	5.8%	2.5%	3.5%	6.1%	35	25	3	2	2	67	0
27	The skill level in my work unit has							0.27				_	_		
	improved in the past year.	55.0%	34.3%	20.8%	36.6%	0.0%	8.4%	8.4%	25	14	23	0	5	67	1
28	How would you rate the overall	33.070	34.370	20.070	30.070	0.070	0.470	0.470	23	17	23	- O	5	- 07	
20	quality of work done by your work														
	unit?	92.2%	69.8%	22.4%	6.0%	0.0%	1.8%	1.8%	48	15	4	0	1	68	N1 / A
20		92.2%	09.8%	22.4%	6.0%	0.0%	1.8%	1.8%	48	13	4	U		08	N/A
29	*My work unit has the job-relevant														
	knowledge and skills necessary to														
	accomplish organizational goals.														
		90.0%	55.5%	34.5%	4.6%	1.2%	4.2%	5.4%	38	23	3	1	3	68	0
30	Employees have a feeling of														
	personal empowerment with														
	respect to work processes.	54.5%	20.6%	33.9%	17.2%	14.1%	14.3%	28.4%	14	23	12	8	9	66	1
31	Employees are recognized for														
	providing high quality products and														
	services.	62.8%	23.7%	39.1%	14.1%	11.0%	12.1%	23.1%	16	27	10	6	7	66	0
32	Creativity and innovation are														
	rewarded.	48.4%	24.8%	23.6%	26.6%	10.1%	14.9%	25.0%	17	16	17	6	9	65	2
33	Pay raises depend on how well														
	employees perform their jobs.	29.2%	11.9%	17.3%	27.1%	27.1%	16.5%	43.7%	7	11	17	16	9	60	7
34	Policies and programs promote														
	diversity in the workplace (for														
	example, recruiting minorities and														
	women, training in awareness of														
	diversity issues, mentoring).														
	diversity issues, mentoring).	46.9%	17.8%	29.2%	20.4%	17.9%	14.8%	32.6%	11	19	12	11	8	61	c
		40.9%	17.8%	29.2%	20.4%	17.9%	14.8%	32.0%	11	19	12	11	8	ρΙ	6

35	Employees are protected from														
33	health and safety hazards on the														
	job.	84.9%	43.5%	41.3%	13.2%	0.0%	1.9%	1.9%	29	27	8	0	1	65	2
36	My organization has prepared	64.9%	43.5%	41.5%	15.2%	0.0%	1.9%	1.9%	29	21	0	U	1	. 65	
30															
	employees for potential security	79.6%	22.70/	57.0%	8.2%	8.4%	3.8%	12.1%	15	37		6	2	66	1
37	threats.  Arbitrary action, personal favoritism		22.7%	57.0%	8.2%	8.4%	3.8%	12.1%	15	37	6	ь	2	. 66	1
3/															
	and coercion for partisan political														
	purposes are not tolerated.	57.5%	25.6%	31.8%	18.6%	7.7%	16.2%	23.9%	16	19	10	5	0	58	9
20	Prohibited Personnel Practices (for	57.5%	25.6%	31.8%	18.0%	7.7%	10.2%	23.9%	10	19	10	5	8	58	9
38	·														
	example, illegally discriminating for														
	or against any employee/applicant,														
	obstructing a person's right to														
	compete for employment,														
	knowingly violating veterans'														
	preference requirements) are not tolerated.														
	tolerateu.	70.8%	32.5%	38.3%	12.3%	3.6%	13.3%	16.9%	20	21	8	2	6	57	10
39	My agency is successful at	70.6%	32.3/0	36.3/0	12.5%	3.0%	13.3/0	10.5%	20	21	0	2	U	37	10
39	accomplishing its mission.	87.9%	56.6%	31.3%	8.4%	1.8%	1.8%	3.7%	41	19	5	1	1	67	0
40	*I recommend my organization as a	87.576	30.076	31.370	8.476	1.076	1.070	3.770	41	13	3			. 07	U
40	good place to work.	76.4%	48.6%	27.8%	11.1%	1.2%	11.3%	12.6%	34	19	7	1	6	67	N/A
41	*I believe the results of this survey	70.470	40.070	27.070	11.170	1.270	11.570	12.070	34	13	,	<u> </u>	U	07	IN/A
41	will be used to make my agency a														
	better place to work.	51.4%	18.4%	33.0%	24.6%	12.6%	11.4%	24.0%	11	21	14	7	6	59	8
42	My supervisor supports my need to	31.470	10.470	33.070	24.070	12.070	11.470	24.070	11	21	17	,	0	33	0
72	balance work and other life issues.														
	balance work and other me issues.	92.0%	69.2%	22.8%	3.0%	0.0%	5.0%	5.0%	47	15	2	0	3	67	0
43	My supervisor provides me with	32.070	03.270	22.070	3.070	0.070	3.070	3.070	77	13		U	<u> </u>	07	
.5	opportunities to demonstrate my														
	leadership skills.														
		67.1%	46.8%	20.2%	13.1%	9.7%	10.1%	19.8%	33	14	8	6	6	67	0
	1	0.11/3	. 5.575			5.7,0		_5.575		- '	U	0		1 37	

44	Discussions with my supervisor														
	about my performance are														
	worthwhile.	69.2%	43.4%	25.8%	13.2%	5.3%	12.3%	17.6%	29	17	9	3	7	65	2
45	My supervisor is committed to a														
	workforce representative of all														
	segments of society.	75.2%	48.8%	26.4%	15.1%	2.1%	7.6%	9.7%	31	15	9	1	4	60	7
46	My supervisor provides me with														
	constructive suggestions to improve														
	my job performance.														
		66.4%	40.0%	26.4%	16.5%	9.0%	8.1%	17.1%	27	17	11	6	5	66	1
47	Supervisors in my work unit support														
	employee development.														
		69.5%	51.4%	18.1%	15.1%	3.3%	12.1%	15.4%	35	12	10	2	7	66	1
48	My supervisor listens to what I have														
	to say.	86.9%	60.1%	26.9%	3.2%	4.9%	5.0%	9.8%	41	18	2	3	3	67	N/A
49	My supervisor treats me with														
	respect.	84.2%	60.3%	23.9%	7.8%	3.0%	5.0%	8.0%	41	16	5	2	3	67	N/A
50	In the last six months, my supervisor														
	has talked with me about my														
	performance.	85.1%	47.0%	38.1%	9.9%	3.7%	1.2%	4.9%	32	25	7	2	1	67	N/A
51	I have trust and confidence in my														
	supervisor.	77.3%	57.9%	19.5%	6.6%	8.0%	8.1%	16.1%	39	13	5	5	5	67	N/A
52	Overall, how good a job do you feel														
	is being done by your immediate														
	supervisor?	80.9%	58.0%	22.8%	9.3%	4.9%	5.0%	9.8%	40	15	6	3	3	67	N/A
53	In my organization, senior leaders														
	generate high levels of motivation														
	and commitment in the workforce.														
		47.9%	18.8%	29.1%	22.2%	19.5%	10.3%	29.9%	13	20	14	12	6	65	1
54	My organization's senior leaders														
	maintain high standards of honesty														
	and integrity.														
		62.3%	26.1%	36.2%	14.5%	8.3%	14.9%	23.2%	17	25	9	5	9	65	1

55	Supervisors work well with														
	employees of different														
	backgrounds.	66.9%	29.3%	37.6%	21.2%	4.0%	7.9%	11.9%	19	24	13	2	4	62	4
56	*Managers communicate the goals														
	of the organization.	63.2%	23.3%	39.9%	20.4%	8.7%	7.7%	16.4%	16	26	12	6	4	64	2
57	Managers review and evaluate the organization's progress toward meeting its goals and objectives.	66.7%	23.2%	43.5%	22.0%	3.5%	7.8%	11.3%	15	26	12	2	4	59	6
58	Managers promote communication among different work units (for example, about projects, goals, needed resources).	58.3%	24.4%	33.9%	23.1%	8.7%	9.9%	18.6%	16	22	14	5	5	62	4
59	Managers support collaboration across work units to accomplish work objectives.	61.6%	26.9%	34.7%	24.8%	3.5%	10.2%	13.6%	18	22	14	2	5	61	4
60	Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor?	63.1%	29.8%	33.3%	24.6%	3.5%	8.9%	12.4%	20	21	13	2	5	61	5
61	I have a high level of respect for my organization's senior leaders.	64.5%	20.4%	44.1%	13.8%	10.0%	11.7%	21.7%	14	29	9	6	7	65	1
62	Senior leaders demonstrate support for Work/Life programs.	71.2%	27.9%	43.3%	16.7%	8.1%	4.0%	12.1%	18	28	10	4	2	62	4
63	*How satisfied are you with your involvement in decisions that affect your work?	56.4%	18.8%	37.5%	13.7%	16.4%	13.6%	29.9%	13	26	9	10	8	66	N/A
64	*How satisfied are you with the information you receive from management on what's going on in your organization?	57.0%	12.9%	44.1%	25.3%	10.7%	7.0%	17.7%	9	30	17	6	4	66	N/A

65	*How satisfied are you with the														
05	recognition you receive for doing a														
	,	F 4 00/	25 60/	20.20/	47.20/	40.00/	0.00/	27.00/	47	20	12	4.2	_		21/2
	good job?	54.9%	25.6%	29.3%	17.2%	19.0%	9.0%	27.9%	17	20	12	12	5	66	N/A
66	How satisfied are you with the														
	policies and practices of your senior														
	leaders?	50.1%	13.7%	36.4%	28.8%	9.4%	11.8%	21.2%	10	24	19	6	7	66	N/A
67	How satisfied are you with your														
	opportunity to get a better job in														
	your organization?	16.5%	5.1%	11.4%	32.3%	23.4%	27.7%	51.1%	4	8	21	15	17	65	N/A
68	How satisfied are you with the														
	training you receive for your														
	present job?	41.6%	14.8%	26.8%	30.3%	17.8%	10.3%	28.2%	10	19	20	11	6	66	N/A
69	*Considering everything, how														
	satisfied are you with your job?	71.3%	29.4%	41.9%	12.6%	6.5%	9.6%	16.1%	20	29	8	4	5	66	N/A
70	Considering everything, how														
	satisfied are you with your pay?	73.2%	23.5%	49.7%	13.4%	9.6%	3.8%	13.4%	16	34	8	6	2	66	N/A
71	*Considering everything, how														
	satisfied are you with your														
	organization?	75.0%	31.9%	43.2%	10.1%	7.2%	7.7%	14.9%	23	28	7	4	4	66	N/A